

2024-25

ANNUAL REPORT



UNIVERSITY OF MALAKAND

Chakdara, Lower Dir, Khyber Pakhtunkhwa

www.uom.edu.pk

ANNUAL REPORT

2024-25



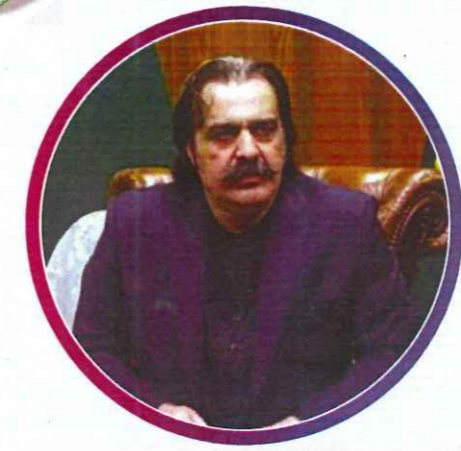
2024-25



Chapter No.	Contents	Page No.
i	FOREWORD BY THE CHANCELLOR	1
ii	FOREWORD BY THE VICE CHANCELLOR	2
iii	EXECUTIVE SUMMARY	3
iv	ABOUT THE UNIVERSITY OF MALAKAND	4
1	Academics	5-37
2	Research	38-54
3	Administration	55-60
4	Finances	61



2024-25



FOREWORD BY THE CHANCELLOR

It gives me immense pleasure to witness the remarkable progress and sustained development of the University of Malakand in the fields of academics and research within a relatively short span of less than 25 years. Over the years, the University of Malakand has evolved into a dynamic academic institution enriched by cultural diversity and committed to fostering a spirit of inquiry and critical thinking among its students. As Chancellor of the University of Malakand, I appreciate the university's emphasis on advanced academic disciplines, a thriving research culture and expanding alumni network- many of whom are making valuable contributions to the society.

As we stand at the threshold of an ever-evolving world, it is imperative that our esteemed institution not only upholds its legacy of academic excellence but also reinforces its pivotal role in shaping a prosperous, peaceful, and stable society. The university must remain a paragon of enlightenment, fostering a comprehensive educational environment that equips students with not only intellectual prowess but also the practical acumen necessary to navigate the complexities of the modern world. To this end, it is crucial that the University expands its focus on market-driven curricula, ensuring that students are imbued with the requisite skills and competencies to not only meet but exceed the demands of an increasingly competitive global marketplace. Through the cultivation of such practical expertise, we position our graduates to become catalysts for innovation, socio-economic progress and cultural transformation, making indelible contributions to the advancement of society as a whole.

In addition to our academic and professional endeavors, it is essential that we continue to instill within our students the core values of tolerance, inclusivity, and gender parity. These principles are not mere aspirations but foundational elements of a progressive society, and it is our responsibility to engrain them deeply into the ethos of this institution. By doing so, we ensure that our graduates are not only proficient in their respective fields but also equipped with the moral and ethical framework required to lead with integrity, respect and empathy. While the university's research output and financial standings are commendable, we must constantly aspire to further evaluate these benchmarks of excellence. As we advance, let us remain resolutely committed to surpassing the standards we have set, continuously striving for the highest level of academic, operational, and societal achievement. In this pursuit, we shall affirm our place as a leading institution of higher learning, advancing knowledge and fostering change for generations to come.

I encourage the University's leadership to continue advancing academic and administrative excellence while diligently striving for the institution's financial sustainability. I am confident that the University of Malakand is well equipped to meet these challenges and seize future opportunities. The government reaffirms its full support for the University in its mission to play a meaningful role in national development.

Ali Amin Khan Gandapur
 (Ali Amin Khan Gandapur)
 Chief Minister, Khyber Pakhtunkhwa



FOREWORD


As the 7th Vice Chancellor of University of Malakand, I feel honoured to communicate the tremendous progress this University has made in its steadfast commitment to higher learning, research and community service, especially in the year 2024-25.

The University of Malakand, established with the aim of promoting higher education in the area, steadily progressed to become a leading institution of innovative research, academic quality, and intellectual growth in the country in less than 25 years. The University has been providing a peaceful and encouraging environment for scholarly pursuits and academic depth with its scenic and serene location, wonderful infrastructure, well-qualified faculty, well-equipped labs, and state of the art facilities.

The foremost vision of this University remains the supportive atmosphere where students, faculty, and staff thrive. We are dedicated to translating our vision of students-centred teaching with regional and international impact, empowering the community through meaningful engagement.

During 2024-25, the University achieved significant milestones to expand its research and academic reach, introducing new disciplines that cater to the evolving needs of the global community. This strategic expansion has contributed to the university's remarkable accent in global rankings, solidifying its reputation as a premier institution of higher learning with a substantial increase in students enrolment. The university has strengthened its network with the community, affiliated colleges, and other universities, fostering a collaborative environment that promotes academic excellence, innovation, and social responsibility.

The university is proud and also invites you all to join our vibrant community of scholars, where integrity, devotion, truth, and hard work are the guiding principles. Together, we can work towards achieving our mission and goals and contribute to the progress and development of our nation.


Prof. Dr. Rashid Ahmad
 Vice Chancellor, University of Malakand



Executive Summary

Prof. Dr. Arab Naz

Dean, Social Sciences/Chairman Sociology

Established in 2001 with a mission to enhance education and literacy in the Malakand Division, The University of Malakand (UOM) has emerged as a leading institution in Pakistan. Over the past two decades, UOM has consistently demonstrated its commitment to academic excellence, research innovation and community engagement. The university's curricula are designed following the guidelines of the Higher Education Commission (HEC), ensuring academic rigour and relevance. UOM's research endeavours are supported by well-equipped laboratories and a comprehensive library with over 50,000 books. The university prioritizes faculty development, with a strong focus on enhancing qualifications and experience through local and foreign scholarship schemes.

Beyond academics, UOM provides a range of co-curricular activities, including sports and games, to foster students' physical and emotional well-being. The university organizes intra-university tournaments, degree-level sports, and participates in inter-university games and provincial sports events. Additionally, the university's departments take the lead in organizing discipline-specific events, providing students with opportunities to engage with experts, explore new ideas, and develop their skills. By collaborating with other organizations and departments, the university creates a vibrant ecosystem that promotes academic excellence, personal growth, and community engagement.

The University of Malakand's commitment to academic excellence and research innovation has earned it a reputable global position. i.e of 1st in the province, 5th in the country among general universities, To achieve even greater heights, UOM has introduced new disciplines such as Artificial Intelligence, Cyber Security, Multimedia and Gaming, and Data Science, catering to emerging trends and industry demands. The university will also prioritize infrastructure development, digitisation, and integrating all departments through a unified mechanism. By building on its strong foundation and pursuing these initiatives, UOM is committed to achieving greater heights, solidifying its reputation as a leading institution of higher learning.



About the University of Malakand

The pursuit of knowledge is a hallmark of noble minds, an insatiable thirst that cannot be quenched. When this fervor for learning is shared by both the leaders and the populace, it gives rise to a profound desire that ultimately culminates in the establishment of great institutions. The University of Malakand is a testament to this phenomenon, born out of a long-standing demand for a seat of higher learning in the Malakand Division. Although the need for a university in the region was felt as far back as 1972, it wasn't until 2001 that this vision was brought to fruition. The credit for this achievement goes to Ex-Governor Khyber Pakhtunkhwa, Lt. Gen. (Retd.) Syed Iftikhar Hussain Shah, who had the foresight to establish a university at the present site. Despite initial legal hurdles raised by the Provincial Law Department, the governor's persistence and recommendation to the President of Pakistan led to the sanctioning of the university through a Presidential Order. Thus, the University of Malakand became the first institution of its kind in Pakistan to be chartered by the highest authority in the land.

On October 27, 2001, the provincial government formally announced the establishment of the university through a Gazette Notification, marking the beginning of a new era in higher education in the region. Strategic Location and Historical Significance of Chakdara The University of Malakand is situated in the picturesque city of Chakdara, located in the Lower Dir district of Khyber Pakhtunkhwa, Pakistan. Chakdara is a strategically important location, serving as a gateway and link between the upper northern parts of the country and the rest of Pakistan. The city's position in the Swat River valley makes it a hub of trade and commerce, with a rich history that dates back thousands of years. Chakdara has an important history with remnants of Aryan settlements, Buddhist sites, and Hindu Shahi forts that mark the landscape. The city has been an important center of learning and culture, attracting scholars and travelers from across the region. The nearby Gandhara region, known for its unique blend of Greek and Buddhist art, is a testament to the city's rich cultural heritage. The Swat River valley, where Chakdara is situated, is renowned for its breath-taking natural beauty. The valley is surrounded by towering mountains, lush green forests, and rolling hills, making it a popular destination for tourists and nature lovers. The region's unique geography and climate support a diverse range of flora and fauna, adding to its natural charm.

Chakdara's history dates back to the ancient Gandhara civilization, which flourished in the region from the 6th century BC to the 11th century. The city has been an important stopover for traders, travelers, and invaders, including the Aryans, Persians, Greeks, and British. The city's strategic location has made it a prized possession for various empires and dynasties throughout history. Today, Chakdara is a thriving city that blends tradition with modernity. The city is home to a diverse population, with people from various ethnic and linguistic backgrounds living together in harmony. The University of Malakand, situated in the heart of the city, is a hub of academic activity, attracting students and scholars from across the region. With its rich history, natural beauty, and modern amenities, Chakdara is an ideal location for a seat of higher learning like the University of Malakand.



Academic Activities

Academic Activities at the University of Malakand continue throughout the year. These activities provide students an insight into the world outside the classroom. These activities include

- Admissions to various programs
- Arrangement of seminars
- Presentations and study trips that complement the theory that students learn in class
- Exposure and conference while offering hands-on experiences that bring the world to life

Furthermore, the University of Malakand invites important leaders to discuss diverse sectors of the social, political and religious fields, as well as businesses including banking, negotiation, international arbitration and market research. These sessions promote students' curiosity, deliver detailed information and offer practical experiences and informed opinions.

Undergraduate Programs

An undergraduate degree generally means a bachelor's degree (BS, ADP, etc) a degree requiring about two and four years of university level study beyond high school. The University of Malakand offers undergraduate degrees with a minimum requirement of 130 credit hours (following HEC minimum criteria) following international standards. The major degree Programs that the university offers are:





BS 4 Years and 5 years Programs

- | | |
|-------------------------------------|-------------------------------------|
| 1) English Literature & Linguistics | 16) Statistics |
| 2) Islamic Studies | 17) Archaeology |
| 3) Pashto and oriental Languages | 18) Journalism & Mass Communication |
| 3) LLB | 19) Education |
| 4) Commerce and Management Science | 20) Political Science |
| 5) Biochemistry | 21) Psychology |
| 6) Economics | 22) Social work |
| 7) Toursim & Hotel Management | 23) Sociology |
| 8) Biotechnology | 24) Computer Science & IT |
| 9) Chemistry | 25) Software Engineering |
| 10) Botany | 26) Urdu |
| 11) Geology | 27) Criminology |
| 12) Pharmacy | 28) Artificial Intelligence |
| 13) Mathematics | 29) Bioinformatics |
| 14) Physics | 30) Cyber Security |
| 15) Zoology | 31) Data Science |
| | 32) Multimedia & Gaming |

BS 4 Years in Women Campus, Batkhela

- 1) English Literature & Linguistics
- 2) Islamic Studies
- 3) Psychology
- 4) Economics
- 5) Education



Graduate and Post Graduate Programs

Taught Postgraduate Programmes are course-based as well research oriented programmes at postgraduate level, including postgraduate master's degrees (e.g. MA, MSc) and MS/MPHIL and PHD degree, which focus mainly course work and field and lab research. Postgraduate students are required to attend classes and satisfy the course work requirements as well as research requirements (where necessary) of the programme. Most of the programmes are offered in full-time mode. The University currently offers postgraduate programmes in the following disciplines

MPHIL AND PHD PROGRAMS

Faculty of Arts & Humanities

- English Literature & Linguistics
- Islamic Studies
- Pashto and Oriental Languages
- Education

Biological Sciences

- Biotechnology
- Botany
- Pharmacy
- Zoology

Computing Sciences & Engineering

- Computing Sciences and IT

Faculty of Management Sciences

- Management Sciences
- Economics

Faculty of Sciences

- Statistics
- Mathematics
- Chemistry
- Physics
- Biochemistry

Faculty of Social Sciences

- Journalism & Mass Communication
- Political Science
- Social Work
- Sociology



Overall Enrollment of Students in Various Programs in 2024-25

Department	BS(Hons)/BBA/LLB		M.Phil		Ph.D		Total Male	Total Female	Total
	Male	Female	Male	Female	Male	Femal			
English Literature & Linguistics	35	62	12	15	15	0	62	77	139
Islamic Studies	27	30	15	5	10	1	52	36	88
Pashto & Oriental Languages	16	16	8	5			24	21	45
LLB	54	22					54	22	76
Commerce and Management Science	126	16					126	16	142
Biochemistry	12	33	12	12	1	0	25	45	70
Economics	60	19	15	7	1	0	76	26	102
Tourism & Hotel Management	42	3					42	3	45
Biotechnology	30	18	10	9	3	0	43	27	70
Chemistry	25	55	36	37	5	2	66	94	160
Botany	23	42	36	27	7	1	66	70	136
Geology	48	3					48	3	51
Pharmacy	42	7	8	3	6	0	56	10	66
Mathematics	42	6	24	9	5	0	71	15	86
Physics	10	54	22	37	3	1	35	92	127
Zoology	14	53	31	35	3	0	48	88	136
Statistics	32	20	5	0			37	20	57
Archaeology	14	0					14	0	14
Journalism & Mass Communication	30	0	8	0			38	0	38
Education	20	56	15	12	3		38	68	106
Political Science	44	30					44	30	74
Psychology	5	53					5	53	58
Social work	36	10	3				39	10	49
Sociology	28	21	3	3	3	0	34	24	58
Computer Science	143	53	36	8	1	0	180	61	241



Overall Enrollment of Students in Various Programs in 2024-25

Software Engineering	30	10					30	10	40
Urdu	29	55					29	55	84
Criminology	34	16					34	16	50
Artificial Intelligence	40	8					40	8	48
Bioinformatics	37	12					37	12	49
Cyber Security	39	10					39	10	49
Data Science	40	8					40	8	48
Multimedia & Gaming	48						48	0	48
Total	1255	801	299	224	66	5	1620	1030	2650





Degree Awarded during 01 July 2024 to 29 May 2025

S. No	Name of the Degree	Student Graduation
1	Associate Degree	441
2	B.Ed. (1.5/2 Years /Hons)	2003
3	BS (4/5 Years)	5194
4	Master of Arts	439
5	Master of Philosophy	145
6	Doctor of Philosophy	42
	Total Degree Awarded	8264



Ranking of Universities

Quality Enhancement Cell collected data from various sections of the university & submitted to various ranking agencies. The University of Malakand top positions in as per the following details.

Year wise Ranking	Position in KP	Position in Pakistan	Position in World
Times Higher Education World University Ranking 2025	1 st	2 nd	601-800 th in World
UI Green Metric World University Ranking 2025			535 in World
QS World Asia Ranking 2025	127 th in South Asia	20 th in Pakistan	461-470 in Asia
Times Higher Education Subject Wise Ranking 2025 (Life Sciences)	1 st	3 rd	401-500
Times Higher Education Subject Wise Ranking 2025 (Physical Sciences)	2 nd	2 nd	401-500





SPORTS

MEETING OF UMSTC 2024-25

Meeting of UMSTC (University of Malakand Sports Tournament Committee) for organization of Degree Level Sports was held on November, 14, 2024 in the office of Director Sports. Meeting was chaired by Director Sports Prof. Dr. Manzoor Ahmad.



Result of Degree Level Tournament 2024-25

S. No	Event	Winner	Runners- up
1.	Badminton	GDC Gulabad	UOM
2.	Cricket	GDC Barkhalozo	GPGC Dargai
3.	Football	GDC Thana	GCMS Thana



Organizing of trials of Malakand Division for Zalmi Women Cricket League

Directorate of Sports & Games University of Malakand organized trials for women Cricketer of Malakand Division for selection of team to participate in Zalmi women Cricket league 2024-25.





Participation in Zalmi Women Cricket League 2024-25

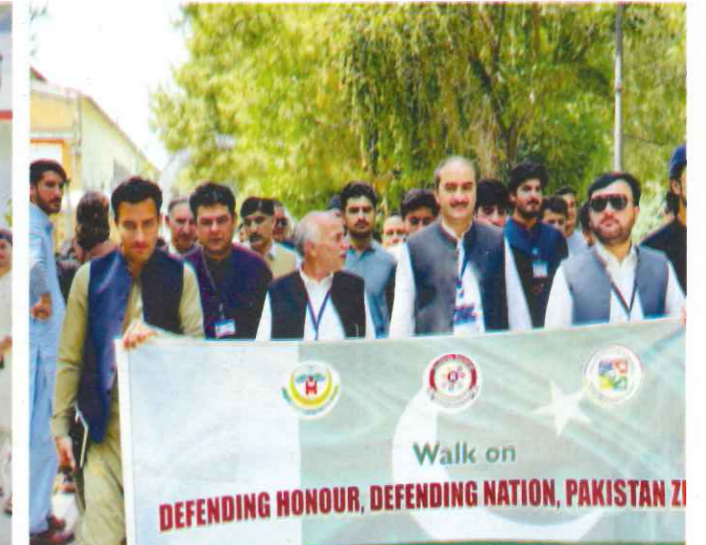
Malakand Division Women Cricket team participated in Zalmi Women Cricket league under the supervision of Directorate of Sports & Games University of Malakand, which was played in Hayatabad Cricket Stadium, Peshawar.



STUDENTS SOCIETIES AND ACTIVITIES

30 April 2025

Walk on "Defending Honor; Defending Nation" to express support to the armed forces for safeguarding the motherland."





STUDENTS SOCIETIES AND ACTIVITIES

Seminar on "Indus Waters Treaty & Indian Aggression: A Legal Perspective"
30th April 2025



Commemoration of International Day of Forests



STUDENTS SOCIETIES AND ACTIVITIES

Interviews for the New Cabinet of the Youth Empowerment Club (YEP) 2025
30th April 2025



Study Abroad Seminar 29th April 2025





STUDENTS SOCIETIES AND ACTIVITIES

26th April 2025

ڈائریکٹر اسٹوڈنٹس سوسائٹیز یونیورسٹی آف ملاکنڈ ڈاکٹر مقصود الرحمن عشرت نے نیشنل لیٹگوویج پروموشن ڈیپارٹمنٹ اسلام آباد کے ڈائریکٹر پروفیسر ڈاکٹر محمد سلیم مظہر سے ان کے دفتر میں ملاقات کی۔



Director Students Societies UoM Meets Director Allama Iqbal Academy Lahore to discuss Establishment of Iqbal Chair at University Malakand



Business Incubation Center

Lahore TAAKRA 2025, University of Central Punjab, February 2025

Mr. Sayed Haider Ali, Student of Department of Law, UoM has secured First Position in the Azaan Category at University of Central Punjab, Lahore TAAKRA 2025 Hamd o Sana Competition

Mr. Saqib Hussain, Student of Department of Information Technology, UoM has secured 3rd Position in the Fine Arts Category at University of Central Punjab, Lahore TAAKRA 2025 Sketching Competition.





STUDENTS AFFAIRS AND ACTIVITIES

5 Feb 2025

Commemoration of Kashmir Solidarity Day at University of Malakand Directorate of Societies in collaboration with Youth Development Center and Directorate of Administration.



Youth Development Center

9th December 2024

Essay Writing Competition (English/Urdu) to commemorate Anti-Corruption Week, 2024 organized by Youth Development Center & Directorate of Students Societies, University of Malakand in collaboration with NAB, Khyber Pakhtunkhwa.

Commemoration of Anti-Corruption Week, 2024
 Essay Writing Competition (English/Urdu)

Topic in English
 "Transparency & Accountability is the key for Prosperous Pakistan"

Topic in Urdu
 "شفائیت اور اکتساب و تحمل پاکستان کی ترقی کے لیے"

Guidelines:

- Maximum word count should be 1500 and the minimum should be 1000
- Time allowed: 60 minutes

9th December, 2024
11:00 AM
 Youth Development Center
 University of Malakand

Organized By:
 Youth Development Center & Directorate of Students Societies
 University of Malakand in collaboration with NAB, Khyber Pakhtunkhwa





STUDENTS AFFAIRS AND ACTIVITIES

Commemoration of Anti-Corruption Week, 2024 at University of Malakand: Awareness Walk to commemorate Anti-Corruption Week, 2024 jointly organized by Youth Development Center & Directorate of Students Societies, University of Malakand in collaboration with NAB, Khyber Pakhtunkhwa.



STUDENTS AFFAIRS AND ACTIVITIES

"Iqbal's Teachings for Youth" organized by Directorate of Students Societies & Youth Development Center, University of Malakand in collaboration with MUSLIM Institute, Islamabad on 21st November, 2024 to commemorate International Philosophy Day.





STUDENTS SOCIETIES AND ACTIVITIES

Book Fair at University of Malakand November 2024
organized by Directorate of Students Societies & Youth Development Center, UoM in collaboration with National Book Foundation on November 05-07, 2024. An unprecedented sale of books was witnessed in the book fair; i.e over 35,000 books worth 06 million rupees.



ملاکانڈ یونیورسٹی میں تین روزہ کتب میلے کا انعقاد



کشمور کتب خانہ اور انجمن اہل علم نے ملاکانڈ یونیورسٹی کے کتب خانے میں ایک بڑے پیمانے پر کتب میلے کا انعقاد کیا۔ اس موقع پر 35 سے زائد کتابیں فروخت کی گئیں جن کی قیمت 60 لاکھ روپے سے زائد تھی۔



(Humanity Between War and Peace)
"A Synopsis of Politics Among Nations"
Written by Mr. Miraj ul Hamid Nasri is available at Ihsan Book Store's stall inside National Bank Foundation Book Fair, University of Malakand (5-7) November 2024

From:
Ihsan Ullah News & General Book Depo
Abbas Market Chakdara

0345-9530249 / 0317-9530249



STUDENTS SOCIETIES AND ACTIVITIES

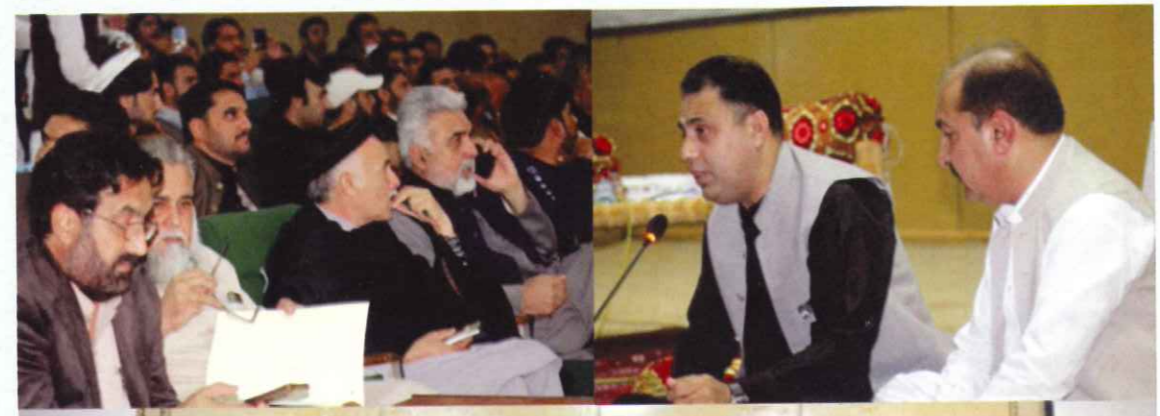
Baitbazi Competition organized by Directorate of Students Societies, University of Malakand as a part of literary events in the Closing Ceremony of Book Fair under auspices of National Book Foundation, Islamabad.





STUDENTS SOCIETIES AND ACTIVITIES

د ټپو وار راسره کېږده
 ما له بي واره ټپي خوند راكوبنه
 په ملاکنډ پوهنتون كينې د كتابونو د مېلې سره سره د طالب علمانو په
 مينځ كينې د ټپو مقابله او مشاعره وشوه
 د دې دستوري مشري د پوهنتون وائس چانسلر پروفېسر ډاکټر رشيد احمد
 وکړه او په خصوصي مېلمنو كينې پروفېسر ډاکټر اباسين يوسفز او
 پروفېسر بخت زاده دانش وو. په شاعرانو كينې ډاکټر اقبال شاکر،
 ډاکټر سعيد احمد، حامد الحق خاکسار او جاويد خيال شامل وو



STUDENTS SOCIETIES AND ACTIVITIES

8th August 2024

The Students of University of Malakand under auspices of Directorate of Students Societies & Directorate of Administration attended the Inauguration Ceremony of Restored Chakdara Fort on 8th August, 2024.





Capacity Building of Staff (Leadership)

Capacity Development:

The development and implementation of initiatives to build and strengthen the capacity for high-quality provision at institutional and individual levels. For this purpose, various training workshops are arranged.

Workshops and Seminars:

To enhance the capacity of the teaching staff of the University & affiliated Colleges, the Quality Enhancement Cell has organized training workshops on different themes.

S.No.	Title
1.	One-Day Training Workshop on Revamped Quality Assurance Standards for Affiliated Colleges on 10 th February 2025
2.	One-Day Training Workshop on HEC Journals and Publications Policy 2024 29 th January 2025
3.	10 Days Training Workshop for Computer Operators on CMS/ERP 2 nd January to 16 th January 2025
4.	Two-day training Workshop on Office Management for Administrative Staff on 7-8 January 2025
5.	Two Days Training Workshop on "Quality Assurance Mechanism" in Affiliated Colleges on 19 th and 20 th November 2024
6.	One-Day Orientation Workshop on Accreditation of Computing Courses of Affiliated Colleges on 11 th July 2024



Activities

Anti-Plagiarism Policy:

The Anti-Plagiarism Standing Committee constitution is in process and submitted to the Registrar's office.

HEC Anti-Plagiarism Policy 2023 (Version 2.0) is implemented and QEC provides Anti-plagiarism Services to the University. Every MPhil/PhD level Thesis and Synopsis must go through Turnitin software before submission to evaluators and the records of the thesis along with the report generated.





Capacity Building of Staff (Leadership)

One Day Training Workshop on Revamped Quality Assurance Standards for Affiliated Colleges on 10th February 2025



Two-Days Training Workshop on Office Management for Administrative Staff on 7-8 January 2025



Capacity Building of Staff (Leadership)

One Day Training Workshop on Revamped Quality Assurance Standards for Affiliated Colleges on 10th February 2025



Two-Days Training Workshop on Office Management for Administrative Staff on 7-8 January 2025





Capacity Building of Staff (Leadership)

Resources Person Prof. Dr. Bahadar Shah, Ex-Dean, Faculty of Management Sciences, Hazara University, Mansehra



Resource Person Mr. Safdar Shah, Ex-Director Finance, Staff Training Institute, Establishment Wing, Islamabad, Govt. of Pakistan



Capacity Building of Staff (Leadership)



One Day Training for Faculty Members on "HEC Research Publication Policy 2024" (29th January, 2025)

Chief Guest: **Prof. Dr. Rashid Ahmad**, Vice Chancellor, University of Malakand

Resource Person > **Mr. Aziz Ur Rahman** Deputy Director R&D Higher Education Commission, Islamabad

Quality Enhancement Cell, University of Malakand

Two Days Training Workshop on "Quality Assurance Mechanism" in Affiliated Colleges on 19th and 20th November, 2024



One Day Online Training Workshop on HEC Journals and Publications Policy 2024 for Faculty members on 29th January, 2025



One Day Orientation Workshop on Accreditation of Computing Courses of Affiliated Colleges on 11th July 2024



Training of Workshops

Women Sub Campus, Batakhela, Self – Assessment Review (SARs) of BS Programs





MEMORANDUM OF UNDERSTANDING (MoU) Between University of Malakand and GC University Hyderabad

An MoU was signed between the University of Malakand (UoM) and GC University Hyderabad. Under the MoU, both universities agreed to encourage and promote academic and research collaboration. It was agreed to carry out institutional exchanges for students to enhance their exposure and to organize joint academic and research events. The document was signed by Professor Dr. Rashid Ahmad, Vice-Chancellor UoM, and Prof. Dr. Tayyaba Zarif, Vice-Chancellor, GC University Hyderabad. The MoU signing ceremony was attended by Advocate Saima Agha, Member of the Sindh Assembly, Mr. Abdul Wajid, CEO, Prime Institute of Health Sciences, Islamabad, and faculty members from UoM, including Professor Dr. Iftikhar Ahmad, Prof. Dr. Jamil Ahmad, Dr. Muhammad Usman (Director ORIC), Mr. Maqsood Mazhar (Manager ORIC), and other staff members.



Session on "Apna Startup: Escalating Entrepreneurship from Build-up to Scale-up" September 09, 2024

The Business Incubation Center (BIC), University of Malakand, in collaboration with ORIC and Zama School EdTech Pvt. Ltd., organized a session titled "Apna Startup: Escalating Entrepreneurship from Build-up to Scale-up." Students from various departments actively participated in the session. The objective of the session was to empower students by helping them explore their entrepreneurial potential, align with market trends, and navigate the startup ecosystem for long-term success. Mr. Rahmat ullah Gil, Executive Director of the Institute for Research Promotion, served as the resource person for the event. Students shared their startup ideas, and the resource person provided guidance on how to transform and scale these ideas into successful ventures.



One Day Seminar On

Apna Startup Escalating Entrepreneurship from Build-up to Scale-up

Chief Guest Prof. Dr. Rashid Ahmad Vice Chancellor, UoM

Guest Speaker Rahmat Ullah Gil Executive Director, IRP

Organized By Business Incubation Center and ORIC, UoM in Partnership with ZamaSchool Pvt Ltd. under HEC ISF Project



Session on Profeneurship

(September 11, 2024)

ORIC and BIC University of Malakand organized a session titled "PROFENEURSHIP FOR 3X RETURNS" in collaboration with ZamaSchool EdTech Pvt Ltd. The objective of this session was to introduce and explore the concept of Profeneurship, highlighting how faculty members can achieve financial sustainability through grants and technology commercialization. Mr. Rahmatullah Gil, Executive Director of the Institute for Research Promotion, served as the resource person for the session. He shared various success stories and demonstrated how faculty members can effectively commercialize their research products and expertise. The event was participated by the faculty members from different departments.



Meeting with the Planning & Development Department on Upcoming Call for Research Proposals: "Climate Change, Environment, and Glacier Research"

September 09, 2024

Officials from the Planning & Development (P&D) Department, Government of Khyber Pakhtunkhwa, visited the University of Malakand to meet with the Heads of Departments (HoDs) from relevant disciplines. The purpose of the meeting was to discuss the department's upcoming call for research proposals on "Climate Change, Environment, and Glacier Research."

The Honorable Vice Chancellor, HoDs of various departments, and the Office of Research, Innovation, and Commercialization (ORIC) team participated in the discussion. It was discussed that these proposals are student-driven, focusing on innovative solutions to environmental issues within the following thematic areas:

- a. Impact of climate change on water resources
- b. Environmental degradation and mitigation strategies in Khyber Pakhtunkhwa (KP)
- c. Socio-economic implications of climate change in KP
- d. Best practices for mitigation strategies
- e. Impact of the GLOF (Glacial Lake Outburst Flood) project initiatives

During the meeting, participants suggested to include MPhil and PhD students in the proposal process along with the undergraduate students, providing a budget range, and issuing predesigned proformas for submissions. The P&D officials assured that these suggestions would be taken into account before the official announcement of the call for proposals.





Metrix Pakistan Youth Summit at University of Malakand October 09-11, 2024

The 5th Edition of the Metrix Pakistan Youth Summit, one of the largest youth summits in Khyber Pakhtunkhwa, concluded on Friday at the University of Malakand. The event, which began on Wednesday and ended on Friday, was organized by ORIC, University of Malakand in collaboration with Metrix Pakistan, the Directorate of Youth Affairs, the Khyber Pakhtunkhwa Information Technology Board, and the Government of Khyber Pakhtunkhwa. Its aim was to motivate youth and encourage innovation across various sectors. Approximately 10,000 students from all over Pakistan attended the summit, making it one of the largest gatherings of young minds in the country. More than 50 experts, including speakers from various industries, academicians, and business leaders, participated in the event, while over 20 companies showcased their products, services, and innovations through exhibitions. Humayun Khan, Special Assistant to the Chief Minister of Khyber Pakhtunkhwa on Prisons, attended the ceremony and officially inaugurated the event. In his address, he emphasized the provincial government's commitment to addressing youth-related issues and promoting entrepreneurship. He announced that the Khyber Pakhtunkhwa government would provide interest-free loans to youth with business plans through the Directorate of Youth Affairs. He also mentioned that every subdivision of Lower Dir would host similar summits to engage more youth and support their aspirations. Humayun Khan expressed his high hopes for the region's transformation into a technology hub, highlighting ongoing plans for the digitization of the Prisons Department through e-governance projects. He thanked the Vice-Chancellor of the University of Malakand and Metrix Pakistan CEO Hassan Nisar for their significant contributions to the summit's success. The Metrix Pakistan Youth Summit has become an important platform for the youth of Khyber Pakhtunkhwa. This fifth edition continued its tradition of offering seminars, roundtable discussions, and networking opportunities aimed at preparing the younger generation for employment in the modern labour market. As part of the event, an exhibit on technology, education, and business development was organized, allowing students to meet specialists and learn about the latest trends in these areas. One of the summit's key highlights was the Pride of Khyber Pakhtunkhwa Awards, which honoured 19 individuals for their exceptional contributions to their fields and communities. The awardees included notable figures such as Muhammad Ali Swati (Pakistani rescuer & philanthropist), Muhammad Tauseef Khan (climate change activist), Ammad Ali, Adil Nawaz (entrepreneur & philanthropist), Ayesha Ayaz (taekwondo champion), Muhammad Irfan (social worker), Qaiser Nawab (global youth leader & climate activist), Adnan Khan (journalist), Noorena Shams (squash player), Raja Ahmed (technology strategist & entrepreneur), Muddassir Shafiq (telecom and IT solutions specialist), Sumera Shams (politician & social worker), Hamra Farhan, Farishta Noor, Saira Shams (social activists), Talat Azam Khan (mentor & community leader), Rafiullah (teacher & trainer), Waqas (blood donation activist), and Qaisar Akash (philanthropist).



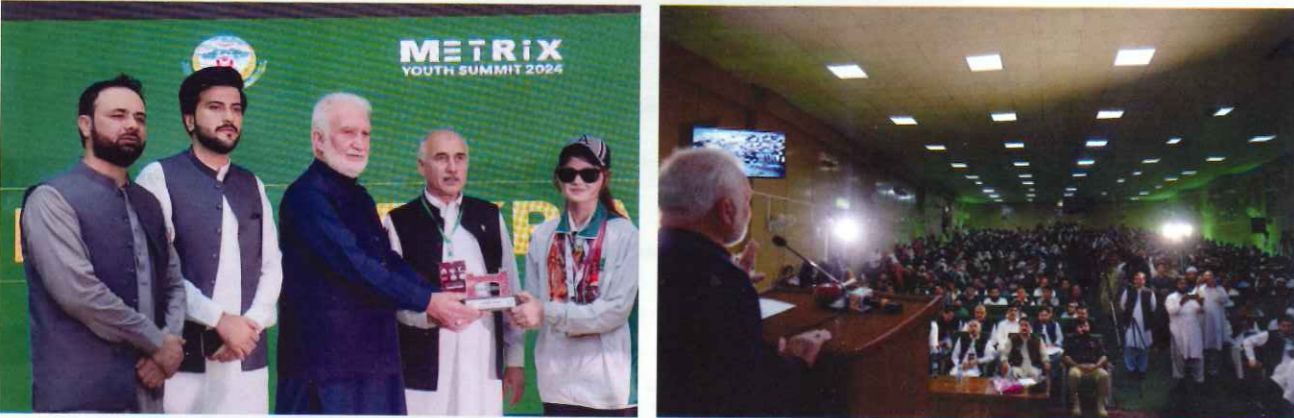
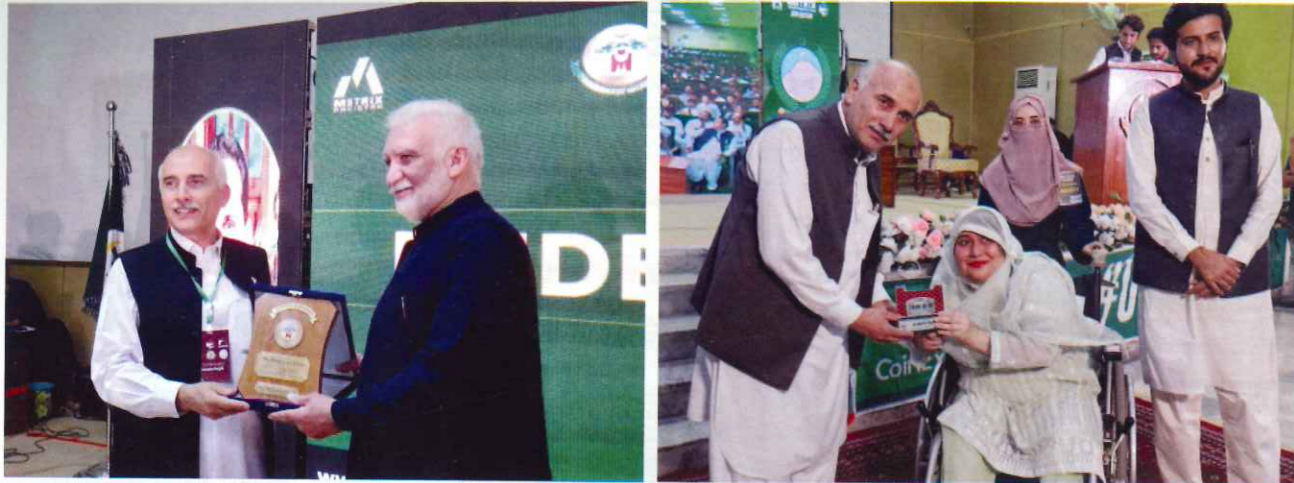
Metrix Pakistan Youth Summit at University of Malakand October 09-11, 2024

These awards celebrated the achievements of young leaders and highlighted the potential of Pakistan's youth to make meaningful impacts in society. Hisham Sarwar, a renowned influencer, also received the Pride of Nation Award for his outstanding contributions. The Vice-Chancellor of the University of Malakand, Prof. Dr. Rashid Ahmed, expressed satisfaction with the university's progress, noting that it has been ranked as the best university in Khyber Pakhtunkhwa by Times Higher Education thanks to the dedication of its faculty and staff. He also commended the Directorate of Youth Affairs and Metrix Pakistan for their collaboration and reaffirmed the university's commitment to supporting youth development initiatives. Metrix Pakistan CEO Hassan Nisar, in his remarks, emphasized that the summit serves as a valuable platform for Pakistani youth to connect with industry leaders and gain the skills and networks necessary for success in today's economy. He also shared his vision for future editions of the summit, aiming for wider participation from across the country, and expressed satisfaction with the engagement of the students as well as the university's administration and faculty. The three-day summit concluded with a closing ceremony, during which certificates were distributed to the organizers, participants, and speakers. The summit was hailed as a resounding success, leaving a lasting impact on all those who attended and setting the stage for future initiatives focused on youth empowerment in Khyber Pakhtunkhwa.





Metrix Pakistan Youth Summit at University of Malakand
October 09-11, 2024



Interactive sessions on 'Identity and Access Management - The future is digital' for faculty and students of the Department of Software Engineering and CS&IT

ORIC in collaboration with Youth Development Center (YDC), University of Malakand has organized two interactive sessions with faculty and students on 'Identity and Access Management - The future is digital'. Mr. Izaz Haq, an industry expert and alumnus of UoM, currently working as a Tech Lead in Identity and Access Management at Coop Norge, Norway delivered the sessions. Objectives of the sessions include understanding of identity and access management IAM principles, highlighting the importance of secure digital identities in protecting organizational assets, and discussing current and emerging technologies in the IAM space.

Interactive Session with Students and Faculty Discussion on "Identity and Access Management: The Future is Digital"
Faculty and Students of the Departments of Software Engineering & CS&IT

📅 14 November 2024
🕒 10:00 AM
📍 Youth Development Center, UoM

Resource Person:
Mr. Izaz Haq
Tech Lead in Identity and Access Management, Coop Norge, Norway
Alumnus of UoM

Organized By:
Office of Research, Innovation & Commercialization (ORIC) in collaboration with the Youth Development Center, University of Malakand





Awareness Session on Study Abroad 19/12/2024

Awareness Session on Study Abroad jointly organized by ORIC & Youth Development Center, University of Malakand in collaboration with Study Advisers - SAUK at YDC, UoM. The Resource Person, Ms Huma Gul, Educational Consultant Study Advisers - SAUK Lahore graced the event. She shared her valuable insights on study abroad options & popular destinations in UK, application process & requirements, financial aid & scholarships, language proficiency & visa requirements, personal growth & development, tips for budgeting & managing expenses while studying abroad. The Vice Chancellor, UoM Prof. Dr. Rashid Ahmad, Mr Maqsood Mazhar, Manager ORIC, Mr Fazli Subhan, Manager Business Incubation Center, Mr Jamil Anwar Abbasi, Facilitator, Youth Development Center, faculty members & students graced the event. The Vice Chancellor UoM Prof. Dr. Rashid Ahmad thanked Ms Huma Gul, SAUK-Pakistan for enlightening the young students on study abroad opportunities & pledged that the students should unlock these opportunities to explore new horizons.




Memorandum of Understanding (MoU) Signed Between University of Malakand and University of Wah on March 05, 2025

A Memorandum of Understanding (MoU) has been signed between the University of Malakand and the University of Wah, Pakistan. Objective of this MoU is to establish collaborations in research, higher education, training, and other mutually agreed areas. This partnership seeks to promote relations and mutual understanding between both parties. The MoU was signed by Professor Dr. Rashid Ahmad, Vice-Chancellor, University of Malakand, and Professor Dr. Jameel-un-Nabi, Vice-Chancellor, University of Wah.

The signing ceremony was attended by Prof Dr. Amjad Hassan, Director ORIC, University of Wah, Dr. Sadiq Usman, HoD Physics, University of Wah and team members of the Office of Research, Innovation, and Commercialization (ORIC), University of Malakand, including Dr. Muhammad Usman, Director ORIC, Mr. Maqsood Mazhar, Manager Research Operations, Jameel Anwar Abbasi, and Mr. Marajul Hamid, PRO, University of Malakand. This collective participation underscores the significance and breadth of the collaboration, signalling a promising step forward in academic cooperation and advancement.





MoU signed between University of Malakand and Helping Hand for Relief & Development (HHRD) 12/03/2025

University of Malakand and Helping Hand for Relief & Development Pakistan have signed a Memorandum of Understanding (MoU) to collaborate on youth volunteerism and community service. The MoU was signed by Dr. Muhammad Usman, Director ORIC, UoM, and Mr. Raheel Ahmad, Manager HHRD's Youth Empowerment Program. It outlines several key initiatives, including higher education scholarships, internships (both paid and unpaid), and research opportunities for UoM students under HHRD's Youth Empowerment Program. Additionally, it establishes Youth Empowerment Clubs within the university to promote leadership development through regular meetings, professional sessions, and volunteer symposiums.



MoU Signing Ceremony between University of Malakand & SBBWU, Peshawar organized by ORIC followed by a One Day Training Session on "Women's Role in Climate Change Adaptation in Khyber Pakhtunkhwa" August 12, 2024

MoU Signing Ceremony was held between University of Malakand and Shaheed Benazir Bhutto Women University, Peshawar at Vice Chancellor Secretariat, UoM. MoU documents were signed and exchanged between Prof. Dr. Rashid Ahmad VC, UoM and Prof. Dr. Safia Ahmad VC, SBBWU Peshawar for collaboration in academic & research activities. The ceremony was also attended by Deputy Commissioner Lower Dir; Mr. Arif Khan, Dr. Hamida Bibi and Ms. Tashfin Zia, other staff from SBBWU and faculty and administrative staff members of UoM. The ceremony was followed by plantation of deodar saplings at Deodar Lawn UoM, by both the honorable. vice-chancellor's DC Lower Dir and AC Adenzai. The guests also visited Center for Computational Sciences, UoM and appreciated the resourcefulness of UoM faculties and the center. Besides, SBBWU Peshawar and UoM jointly organized a One Day Training Session on "Women's Role in Climate Change Adaptation in Khyber Pakhtunkhwa at Education Hall, UoM. Dr. Nafees Ahmad and Dr. Alia Javed were focal persons of the workshop form UoM. The training session was addressed by the Hon. vice chancellors of UoM, SBBWU, DC Lower Dir, Ms. Sitara as resource persons and Dr. Hamida Bibi as principal investigator of the project. The VC UoM Prof Dr Rashid Ahmad & Prof Dr Safia Ahmad, VC SBBWU Peshawar pledged that empowering women in KP is crucial for effective climate change adaptation as they enhance community resilience, promote sustainable livelihoods & inclusive decision making processes.



Training /Work Shops

- One Day Training Workshop on Revamped Quality Assurance Standards for Affiliated Colleges on 10th February 2025.
- Two-Days Training Workshop on Office Management for Administrative Staff on 7-8 January 2025, Resources Person Prof. Dr. Bahadar Shah, Ex-Dean, Faculty of Management Sciences, Hazara University, Mansehra and Mr. Safdar Shah, Ex-Director Finance, Staff Training Institute, Establishment Wing, Islamabad, Govt. of Pakistan



Training /Work Shops

One Day Online Training Workshop on HEC Journals and Publications Policy 2024 for Faculty members on 29th January, 2025





Training /Work Shops

One Day Orientation Workshop on Accreditation of Computing Courses of Affiliated Colleges on 11th July 2024
Women Sub Campus, Batakhela, Self-Assessment Review (SARs) of BS Programs



University of Malakand



List of Research Publication in 2024-25

Scopus-541-Analyze-Subject

Your query : (AFFIL(University of Malakand))Number of results: 541

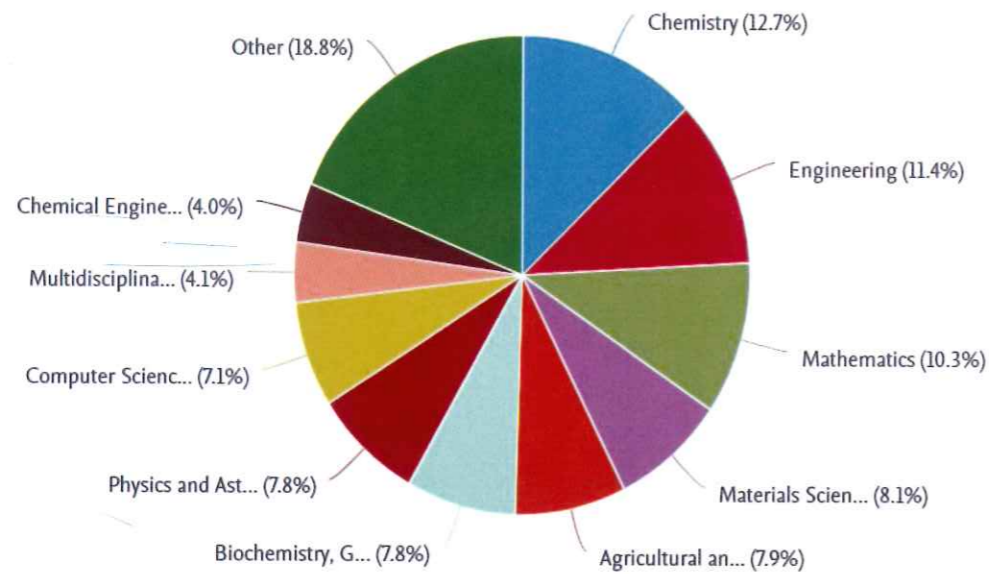
SUBJECT AREA

Chemistry	121
Engineering	109
Mathematics	98
Materials Science	77
Agricultural and Biological Sciences	75
Biochemistry, Genetics and Molecular Biology	74
Physics and Astronomy	74
Computer Science	68
Multi-disciplinary	39
Chemical Engineering	38
Medicine	35
Pharmacology, Toxicology and Pharmaceutics	30
Environmental Science	29
Energy	15
Immunology and Microbiology	14
Social Sciences	14
Economics, Econometrics and Finance	8
Earth and Planetary Sciences	7
Business, Management and Accounting	5
Arts and Humanities	4
Veterinary	4
Decision Sciences	3
Health Professions	3
Nursing	3
Psychology	3
Neuroscience	2
Total	952



List of Research Publication in 2024-25

Documents by subject area



University Governance

1. Governing Bodies:

- i. Senate
- ii. Syndicate
- iii. Academics Council

2. Executive Leadership of the University of Malakand:

- i. Chancellor
- ii. Vice Chancellor

3. Meetings of Authorities and Statutory Bodies

SENATE MEETING'S

7th Meeting of the Senate held on 23-Jul-2024

SYNDICATE MEETINGS

- 56th Meeting of Syndicate held on 13-Jul-2024
- 17th Meeting of Emergency Syndicate held on 13-Aug-2024
- 57th Meeting of Syndicate held on 02-Nov-2024
- 58th Meeting of Syndicate held on 02-Nov-2024
- 59th Meeting Syndicate held on 19-Dec-2024
- 18th Emergency Meeting of Syndicate held on 01-Mar-2025
- 19th Emergency Meeting of Syndicate Held on 01-Mar-2025
- 20th Emergency Meeting of Syndicate held on 02-May-2025
- 21st Emergency Meeting of Syndicate held on 28-May-2025

ACADEMIC COUNCIL MEETINGS

- 21st Special Meeting of Academic Council held on 08-Jul-2024
- 22nd Special Meeting of Academic Council held on 21-Oct-2024
- 23rd Meeting of Academic Council held on 09-Apr-2024





University Governance

SELECTION BOARD MEETINGS

Meeting of Selection Board held on 01-Aug-2024
 Meeting of Selection Board held on 02-Aug-2024
 Meeting of Selection Board held on 03-Aug-2024
 Meeting of Selection Board held on 17-Aug-2024
 Meeting of Selection Board held on 30-Nov-2024
 Meeting of Selection Board held on 01-Dec-2024

University of Malakand Selection Board Meetings



University Governance

c). Recruitment and Promotions

The Following Faculty member appointed in 2025

S.No.	Name	Designation	BPS/TTS	Department
1	Dr. Syed Muhammad Jamal	Professor	BPS-21	Biotechnology
2	Dr. Sami Ur Rahman	Associate Professor	BPS-20	CS & IT
3	Dr. Tariq Khan	Assistant Professor	BPS-19	Biotechnology
4	Dr. Aftab Alam	Assistant Professor	BPS-19	CS & IT
5	Dr. Muhammad Faisal	Assistant Professor	BPS-19	CS & IT
6	Dr. Ilyas Ahmad	Assistant Professor	BPS-19	Biotechnology
7	Dr. Syed Wadood Ali Shah	Associate Professor	BPS-20	Pharmacy
8	Dr. Muhammad Ayaz	Associate Professor	BPS-20	Pharmacy
9	Dr. Mehreen Ghias	Assistant Professor	BPS-19	Pharmacy
10	Dr. Maqsood Ur Rehman	Assistant Professor	BPS-19	Pharmacy
11	Dr. Abdullah	Assistant Professor	BPS-19	Pharmacy
12	Dr. Shariat Ullah	Assistant Professor	BPS-19	Botany
13	Mr. Muhammad Adnan Khan	Lecturer	BPS-18	Archaeology
14	Dr. Ghayyur Shahab	Lecturer	BPS-18	Archaeology
15	Dr. Abdul Salam	Assistant Professor	BPS-19	Statistics
16	Dr. Nasar Khan	Assistant Professor	BPS-19	Geology
17	Dr. Maria Sadia	Associate Professor	TTS	Chemistry
18	Dr. Abdul Latif	Associate Professor	TTS	Chemistry
19	Dr. Zahid Ali	Associate Professor	TTS	Physics
20	Dr. Mumtaz Ali	Professor	TTS	Chemistry
21	Dr. Muhammad Sadiq	Professor	TTS	Chemistry



University Governance

22	Dr. Muhammad Naveed Umar	Professor	TTS	Chemistry
23	Dr. Mian Muhammad	Professor	TTS	Chemistry
24	Dr. Badshah Rehman	Associate Professor	TTS	Islamic Std
25	Dr. Najmul Hassan	Associate Professor	TTS	Islamic Std
26	Dr. Janas Khan	Professor	TTS	Islamic Std
27	Dr. Asghar Ali	Associate Professor	TTS	Education
28	Dr. Wali Khan	Associate Professor	TTS	Zoology
29	Dr. Muhammad Attaullah	Associate Professor	TTS	Zoology
30	Dr. Tour Jan	Associate Professor	TTS	Botany
31	Dr. Nasrullah Khan	Professor	TTS	Botany
32	Dr. Muhammad Asim	Professor	TTS	Biotechnology
33	Dr. Aftab Ali Shah	Professor (Tenured)	TTS	Biotechnology
34	Dr. Nadir Zaman	Professor (Tenured)	TTS	Biotechnology
35	Dr. Abdul Sadiq	Professor (Tenured)	TTS	Pharmacy
36	Dr. Farhat Ullah	Professor (Tenured)	TTS	Pharmacy
37	Dr. Nazim Ali	Professor (Tenured)	TTS	Commerce &MS
38	Dr. Zakir Ullah	Assistant Professor	BPS-19	Physics
39	Dr. Bakht Amin Bacha	Assistant Professor	BPS-19	Physics
40	Dr. Salman Zeb	Assistant Professor	BPS-19	Mathematics
41	Dr. Nigar Ali	Assistant Professor	BPS-19	Mathematics
42	Dr. Muhammad Shoab	Professor (Tenured)	TTS	Pharmacy
43	Dr. Muhammad Zahoor	Professor (Tenured)	TTS	Biochemistry



Promotions/Award of Higher Pay Scale during in the 2024-25 to Officer of the University of Malakand

S.No.	Name	Designation	BPS	Section
1	Mr. Jehangir Khan	Additional Controller of Exams	BPS-19	Examination
2	Mr. Akbar Said	Additional Controller of Exams	BPS-19	Examination
3	Dr. Fazal Akbar	Additional Registrar	(BPS-19)	Establishment
4	Mr. Israr Ullah	Additional Treasurer	(BPS-19)	Finance Section
5	Mr. Hayat Ullah	Additional Treasurer	(BPS-19)	Registrar Office
6	Mr. Ayat Ullah	Deputy Registrar	(BPS-18)	Meeting Section
7	Mr. Rahat Ullah	Deputy Controller of Exams	(BPS-18)	Examination

Promotions/Award of Higher Pay Scale during the year 2024-25 to Supporting Staff of the University of Malakand

S#	Name	Existing Post	Promoted To	Dated
1	Dost Muhammad	Asstt. Admin Officer BPS-16	Asstt. Director Admin BPS-17	22.02.2024
2	Shahid Khan	Office Assistant BPS-16	Office Superintendent BPS-17	26.02.2024
3	Sardar Ali	Office Assistant BPS-16	Office Superintendent BPS-17	26.02.2024
4	Liaqat Ali	Store Keeper BPS-12	Store Keeper BPS-14	26.02.2024
5	Aman Ullah	Store Keeper BPS-12	Store Keeper BPS-14	26.02.2024
6	Bakht Huma	Lab. Assistant BPS-7	Sr. Lab. Assistant BPS-11	26.02.2024
7	Shahid Khan	Peon BPS-4	Peon BPS-5	26.02.2024
8	Fazal Ghafoor	Naib Qasid BPS-4	Naib Qasid BPS-5	26.02.2024
9	Hazrat Hussain	Peon BPS-4	Peon BPS-5	26.02.2024
10	Muhammad Jamil	Naib Qasid BPS-4	Naib Qasid BPS-5	26.02.2024
11	Muhammad Ilyas	Naib Qasid BPS-4	Naib Qasid BPS-5	26.02.2024
12	Ali Khan	Naib Qasid BPS-4	Naib Qasid BPS-5	26.02.2024
13	Bashir Ahmad	Naib Qasid BPS-4	Naib Qasid BPS-5	26.02.2024
14	Mirza Gul	Mali BPS-4	Mali BPS-5	24.09.2024



Administration

CHAPTER 3

Promotions/Award of Higher Pay Scale during in the 2024-25 to Officer of the University of Malakand

15	Wali Muhammad	Sweeper BPS-4	Sweeper BPS-5	24.09.2024
16	Younas Ali	Mali BPS -4	Mali BPS -5	24.09.2024
17	Muhammad Amjad	Naib Qasid BPS -2	Naib Qasid BPS -3	26.02.2024



Finances

CHAPTER 4

Budget

				HEC-101
SUMMARISED BUDGET PROFILE				
Revised Estimates FY 2023 -24 & Budget Estimates FY 2024 -25				
Name of the University: University of Malakand				
				[Million Rs.]
Particulars	2022-23 (Actual)	CFY 2023 -24		2024-25 (Budget Estimates)
		Approved Budget	Revised Estimates	
1. Opening Balance:	252.755	142.639	287.927	195.819
2. Total Grants & Donations [a - g]	526.573	520.811	520.811	499.373
a. Federal Govt. General Budgetary Support including ORIC,QEC,FAD	450.997	520.811	520.811	499.373
b. Federal Government Grant for Need Based Sch.	21.016	0.000	0.000	0.000
c. Ceiling for Tenure Track Faculty	54.560	0.000	0.000	0.000
Total Recurring Grant	526.573	520.811	520.811	499.373
d. Federal Govt. Supplementary / Additional Grant in Aid	0.000	0.000	0.000	0.000
Overall Federal Govt. Grant	526.573	520.811	520.811	499.373
e. Provincial Govt. Grant	0.000	0.000	0.000	0.000
f. Donations	0.000	0.000	0.000	0.000
g. Any Other Grant	0.000	0.000	0.000	0.000
3 (i) Students Related Income [3(i) a - 3(i) e]	568.685	638.910	603.801	674.231
Tuition Fees	190.399	192.000	220.000	247.000
All Other Fees	103.475	175.000	175.000	192.500
Hostel / User Charges, etc.	18.570	48.574	27.990	35.689
a. On Campus Students (sub -total)	312.444	415.574	422.990	475.189
b. Affiliated College/Institutions' Students	256.241	223.336	180.811	199.042
c. External (Private) Students	0.000	0.000	0.000	0.000
d. Income from Continuing Professional Development Courses for Business & Community	0.000	0.000	0.000	0.000
e. Income from Continuing Education [CE] Courses for Business & Community	0.000	0.000	0.000	0.000
3 (ii) Other Venues of Income [3(ii) a - 3(ii) f]	103.196	101.472	136.245	149.369
a. Income from Collaborative and Contract Research	0.144	0.000	0.128	0.140
b. Income from Consultancy & Testing	0.000	0.000	0.000	0.000
c. Income from Intellectual Property	0.000	0.000	0.000	0.000



BRIDGING THE GAP BETWEEN ASPIRATIONS & ACHIEVEMENTS



**UNIVERSITY
OF
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